

TRUSTEES

Cathy Ulrich
Daniel Unger
Matt Wahlert

FISCAL OFFICER

Jeffrey D. Baker

ADMINISTRATOR

Jeff Weckbach

Special Meeting of the Board of Trustees - July 23, 2024

1. **Opening of Meeting**
2. **Presentations**
 - a. Presentation - 2024 Strategic Plan Progress and 2025 Strategic Priorities Update
3. **Citizens Address** Town Hall - Strategic Initiative Proposals & Feedback
4. **New Business**
 - Administration**
 - a. Discussion - 2025 Legislative Priorities and Strategic Initiatives
5. **Executive Session** – if time allows
6. **Adjournment**

PRESENTATIONS

Department: Administration

Department Director: Jeff Weckbach, Township Administrator

Strategic Plan Goal: Strategic Goal #1: Chart a Pathway to Long-Term Financial Stability
Strategic Goal #2: Continue to Provide High Quality Safety Services
Strategic Goal #3: Revitalization of the Community through Economic Development, Beautification, and Code Enforcement
Strategic Goal #4: Expand Recreational Opportunities for all Ages
Strategic Goal #5: Continuously Improve the Operations of the Township
Strategic Goal #6: Make Progress on Deferred Maintenance and Reposition Existing Assets

Presentation - 2024 Strategic Plan Progress and 2025 Strategic Priorities Update

No action is requested of the Board.

Rationale:

Staff will provide a presentation on progress on the 2024 Strategic Plan and an overview of the previously adopted legislative priorities.

2025 Legislative Priorities

And Strategic Initiatives Conversation

Current Legislative Priorities

1. Chart a Pathway to Long-Term Financial Stability
2. Continue to Provide High Quality Safety Services, with an Emphasis on Crime Deterrence and Enhanced Response Times
3. Revitalization of the Community through Economic Development, Beautification, and Code Enforcement
4. Expand Opportunities for Recreation for all Ages
5. Continue to Improve Operations and Operational Efficiency with a Focus on Alternative Service Delivery
6. Make Progress on Deferred Maintenance and Reposition Existing Assets, including both Township Buildings and Roads

Progress: Goal 1: Financial Stability

Highlights from 2024:

- *Police Levy*
- *Updated 5-Year Forecast*
- *Required review of Police District, Fire District*
- *Financial Reports:*
 - <https://stories.opengov.com/colerain-townshiphamiltonoh/published/xVbiVcsLd>
- *Grants: SORTA TIF, Joseph Road Sidewalk, Hamilton County Revitalization Grant, etc.*

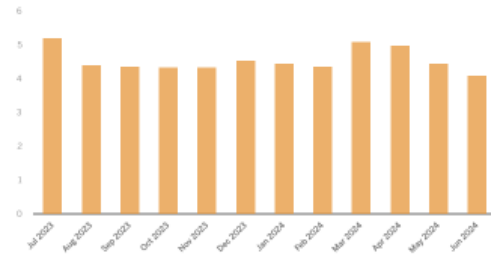


Progress: Goal 2: Public Safety

Indicator ≤ 06/30/2024 ≥ 07/01/2023 Fire Avg. Response Time

Visualization

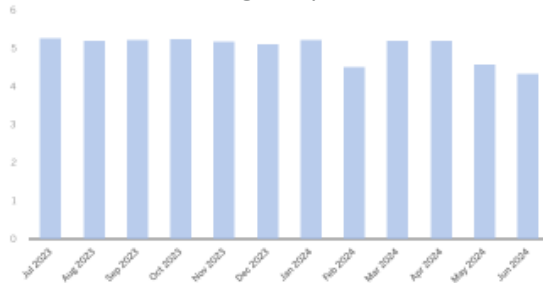
Fire Avg. Response Time



Broken down by
Indicator ≤ 06/30/2024 ≥ 07/01/2023 EMS Avg. Response Time

Visualization

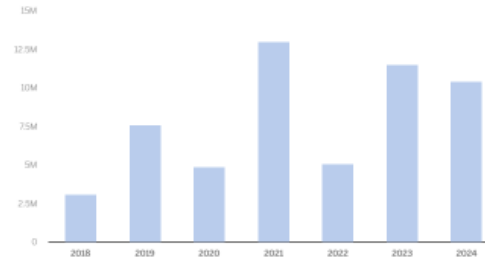
EMS Avg. Response Time



Broken down by
Fire Loss Property Value Saved

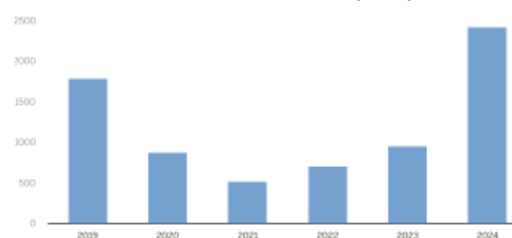
Visualization

Fire Property Value Saved



Visualization

Police Traffic Stops by Year



Progress: Goal 3: Revitalization

- Continue to make progress on code violations
- Many new business openings, including:
 - Cinfed; Rumpke Citizen Center; CR Deals; Phantom; UDF
- Continued residential development including:
 - Staverman Farm; Pottinger/Bevis Elementary; Abbeytown, Copper Creek, Crosley Meadows, Dunlap Grove; Hunters Ridge

Broken down by

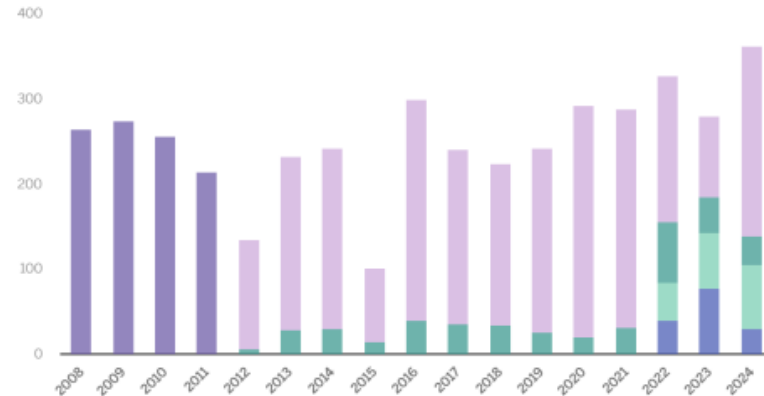
Subtype

= Permits x

≤ 6 x

Visualization

Zoning Permits by Year



Sort Large to Small

- Other
- Blank -
- Single Family
- Commercial
- Solar

Progress: Goal 4: Recreation

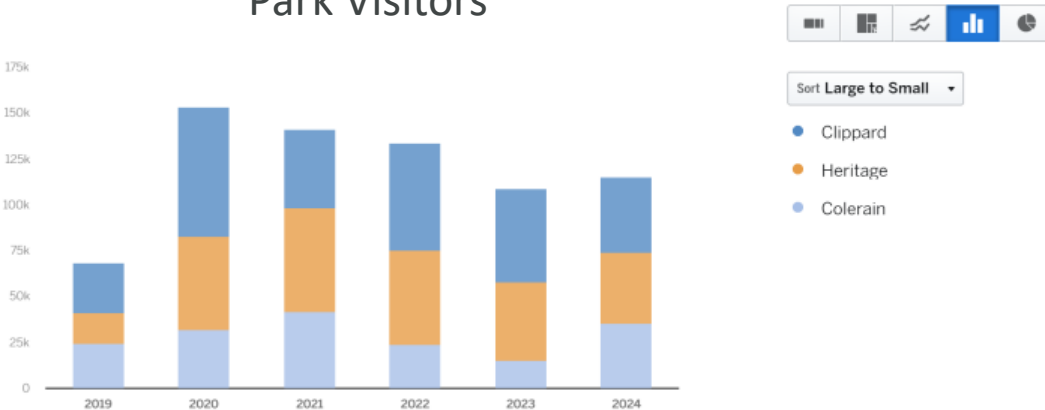
- New Playgrounds & Features at

Parks:

- Colerain Park
- Skyline Park
- Blanchetta Basketball

Visualization

Park Visitors

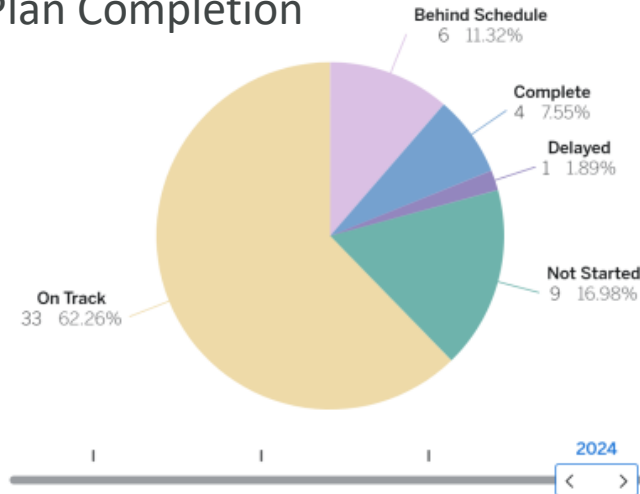


Progress: Goal 5: Operational Efficiency

Staff has started the review of all operational policies, guidelines, and SOPs with the goal of reviewing at least 1/3rd per year.

Visualization

2024 Strategic Plan Completion



Progress: Goal 6: Deferred Maintenance/Capital

- Added \$10,000 to the capital reserve
- Projects
 - Station 26
 - Station 102
 - Sidewalks
 - Joseph (ROW)
 - Pippin (Bidding/ROW)
 - Colerain Avenue (Construction)
 - Springdale East (Design)
 - Springdale West (Design)
 - Poole (Design)
- Sales of property
 - Training Center for sale



11865 COLERAIN AVE.



Courtesy Google Maps

For Sale

ABOUT THIS PROPERTY:

This unique structure was built in 1979 and was constructed to withstand almost any major event. Currently, there is no water line, no sewer/MSD and no power (due to a transformer issue). Sitting on 8.7 acres, there is a lot of potential for commercial business owners looking to expand and grow in Colerain Township.

Because the lot is zoned B-3, this would be a great opportunity for a

- micro-brewery or micro-distillery
- automotive or autobody repair
- banquet hall
- bank/financial institution ... and more!

Colerain Township is also open to other development opportunities beyond the B-3 zoning designations (i.e. residential).

FEATURES:

- Approx 13,800 sq. ft. bldg on 8.7-acre lot
- Valued at \$788,560 by Hamilton Co. Auditor
- Ample parking, close to Vinoklet Winery, Germania Society and other businesses
- Previously used as a P&G Data Center
- Used as training site for paramedic/ firefighter programs hosted by Colerain Township Fire & EMS and Cincinnati State Univ.

Please submit bid to dmiller@colerain.org or scan the QR Code to learn more



Initiatives for 2025 (from 2024 budget process)

- \$TBD: Staff Retention: Goal 1
- \$0: TIF Planning: Goal 1
- \$10,000: Federal Grant Analysis: Goal 1
- \$0: Public Services Part Time Staffing: Goal 1
- \$20,000: Fire & EMS Staffing Analysis: Goal 2
- \$0: Road Safety Audit: Goal 2
- \$TBD: Site Readiness: Goal 3
- \$0: Ronald Reagan - ODOT and Reconfiguration: Goal 3
- \$0: Zoning Code Implementation: Goal 3
- \$10,000: Mural at 4300: Goal 3
- \$0: Blueway Project: Goal 4
- \$0: Event Space Analysis: Goal 4
- \$0 (grant contingent): Groesbeck Park Plan: Goal 4
- \$0: Policy Review – All Depts: Goal 5
- \$0: Alternative Service Delivery Deep Dive: Goal 5
- \$0: Landbanking Review/Analysis: Goal 5
- \$0: Community Paramedicine Legislation: Goal 5
- \$10,000: Big Bellies in Parks: Goal 5
- \$TBD: HRIS System Update: Goal 6
- \$0: Station 26, 102, and Training Center Disposition: Goal 6
- \$0: Road Data Tracking: Goal 6
- \$0: Deferred Maintenance Multi-Year Plan for Parks, Roads, and Buildings: Goal 6



Break for Public Input/Citizen Address

Discussion/Questions

- What items should be added to the 2025 Initiative List?
- What items should be removed from the 2025 Initiative List?
- Are there priorities that need to shift?
- What direction/additional exploration would the board like to engage in to start to solve the long-term financial needs of the Township?



Next Steps:

August – October: Budget Development

November 12: Budget First Draft

December 10: Budget Adoption



ADMINISTRATION

Department: Administration

Department Director: Jeff Weckbach, Township Administrator

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Discussion - 2025 Legislative Priorities and Strategic Initiatives

Staff seeks direction on this issue.

Rationale:

Staff seeks direction and feedback from the Board on the legislative priorities for 2025.