

## TRUSTEES

Cathy Ulrich  
Daniel Unger  
Matt Wahlert

## FISCAL OFFICER

Jeffrey D. Baker

## ADMINISTRATOR

Jeff Weckbach

### Special Meeting of the Board of Trustees - June 25, 2024

1. **Opening of Meeting**
2. **Presentations**
  - a. Presentation - 2025 Financial Outlook
3. **New Business**
  - Administration**
    - a. Discussion - 2025 Tax Budget, TIF Plan, and Financial Priorities
4. **Executive Session – if needed**
5. **Adjournment**

# PRESENTATIONS

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Department: Administration

Department Director: Jeff Weckbach, Township Administrator

Strategic Plan Goal: Strategic Goal #1: Chart a Pathway to Long-Term Financial Stability

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Presentation - 2025 Financial Outlook

No action is requested of the Board.

Rationale:

Staff will provide an overview of the 2025 Financial Outlook with an update on the Township's Tax Increment Financing Plan.

# 2025 Tax Budget

Work Session Discussion

Colerain Township, Hamilton County  
Fund Balance Report

|                       |                                         | 2024 Budget   |                 |               |               | 2025 Budget   |               |               |               | 2026 Budget   |               |                |               | 2027 Budget   |                 |               |               | 2028 Budget     |               |               |                 | 2029 Budget   |               |  |  |
|-----------------------|-----------------------------------------|---------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|---------------|-----------------|---------------|---------------|-----------------|---------------|---------------|-----------------|---------------|---------------|--|--|
|                       |                                         | 12/31/2023    | PF Encumbrances | Revenues      | Expenses      | 12/31/2024    | Revenues      | Expenses      | 12/31/2025    | Revenues      | Expenses      | 12/31/2026     | Revenues      | Expenses      | 12/31/2027      | Revenues      | Expenses      | 12/31/2028      | Revenues      | Expenses      | 12/31/2029      | Revenues      | Expenses      |  |  |
| 1000                  | General                                 | \$ 386,364    | \$ 100,165      | \$ 3,335,425  | \$ 8,610,100  | \$ 3,991,534  | \$ 6,510,486  | \$ 4,423,185  | \$ 6,078,825  | \$ 6,203,756  | \$ 4,607,918  | \$ 7,674,661   | \$ 9,803,932  | \$ 3,652,668  | \$ 9,825,327    | \$ 5,676,662  | \$ 3,712,193  | \$ 11,791,706   | \$ 6,510,486  | \$ 4,359,866  | \$ 13,942,416   | \$ 11,791,706 | \$ 6,510,486  |  |  |
|                       | Special Revenue                         | \$ 25,256,456 | 2,376,531       | \$ 35,899,108 | \$ 40,885,463 | \$ 15,893,570 | \$ 30,964,311 | \$ 37,121,922 | \$ 9,785,959  | \$ 29,433,311 | \$ 30,547,813 | \$ 37,853,431  | \$ 11,113,211 | \$ 40,153,570 | \$ 9,418,902    | \$ 30,954,711 | \$ 40,797,518 | \$ 19,261,709   | \$ 30,744,311 | \$ 40,615,681 | \$ 29,133,079   | \$ 19,261,709 | \$ 30,744,311 |  |  |
|                       | Debt Service                            | \$ 30,282     | -               | \$ 1,176,925  | \$ 1,181,425  | \$ 25,782     | \$ 1,180,000  | \$ 1,207,174  | \$ (1,392)    | \$ 1,185,000  | \$ 1,178,175  | \$ 5,433       | \$ 1,189,999  | \$ 1,168,675  | \$ 26,757       | \$ 1,180,000  | \$ 1,158,675  | \$ 48,082       | \$ 1,180,000  | \$ 1,177,174  | \$ 50,908       | \$ 48,082     | \$ 1,180,000  |  |  |
|                       | Capital Projects                        | \$ 14,499,377 | \$ 12,488,476   | \$ 800,000    | \$ 2,138,850  | \$ 672,050    | -             | -             | \$ 672,050    | -             | -             | \$ 672,050     | -             | -             | -               | -             | -             | \$ 672,050      | -             | -             | \$ 672,050      | -             | -             |  |  |
| 6001                  | Self Insurance Fund                     | \$ 835,758    | -               | \$ 2,156,784  | \$ 2,138,850  | \$ 853,692    | \$ 2,264,323  | \$ 2,668,066  | \$ 449,949    | \$ 2,377,854  | \$ 2,541,016  | \$ 286,787     | \$ 2,377,539  | \$ 2,541,016  | \$ 123,310      | \$ 2,434,323  | \$ 2,541,016  | \$ 16,617       | \$ 2,534,323  | \$ 2,541,016  | \$ 9,924        | \$ 16,617     | \$ 2,534,323  |  |  |
|                       | Capital Reserve                         | \$ 1,187,633  | -               | -             | -             | \$ 1,187,633  | -             | -             | \$ 1,187,633  | -             | -             | \$ 1,187,633   | -             | -             | \$ 1,187,633    | -             | -             | \$ 1,187,633    | -             | -             | \$ 1,187,633    | -             | -             |  |  |
| Total                 |                                         | \$ 47,175,869 | \$ 15,965,172   | \$ 46,368,242 | \$ 54,954,688 | \$ 38,589,423 | \$ 40,919,120 | \$ 45,420,347 | \$ 34,088,196 | \$ 39,199,921 | \$ 47,874,922 | \$ 25,413,105  | \$ 40,484,081 | \$ 47,515,929 | \$ 18,381,347   | \$ 40,247,696 | \$ 48,209,402 | \$ 10,419,641   | \$ 40,969,120 | \$ 48,693,757 | \$ 2,695,024    | \$ 10,419,641 | \$ 40,969,120 |  |  |
| Special Revenue Funds |                                         |               |                 |               |               |               |               |               |               |               |               |                |               |               |                 |               |               |                 |               |               |                 |               |               |  |  |
| 2011                  | Motor Vehicle Lic. Tax                  | \$ 656,999    | \$ 537,501      | \$ 520,000    | \$ 564,400    | \$ 275,098    | \$ 220,000    | \$ 178,922    | \$ 316,176    | \$ 220,000    | \$ 159,630    | \$ 376,546     | \$ 220,000    | \$ 159,630    | \$ 436,916      | \$ 220,000    | \$ 159,630    | \$ 497,286      | \$ 220,000    | \$ 177,630    | \$ 539,300      | \$ 497,286    | \$ 220,000    |  |  |
| 2021                  | Gasoline Tax                            | \$ 375,915    | \$ 359,931      | \$ 612,000    | \$ 424,799    | \$ 203,185    | \$ 692,000    | \$ 203,231    | \$ 691,954    | \$ 612,000    | \$ 403,001    | \$ 900,953     | \$ 772,000    | \$ 616,494    | \$ 1,056,459    | \$ 612,000    | \$ 620,484    | \$ 1,047,965    | \$ 692,000    | \$ 225,494    | \$ 1,514,471    | \$ 1,047,965  | \$ 692,000    |  |  |
| 2031                  | Road & Bridge                           | \$ 1,429,883  | \$ 298,983      | \$ 1,476,078  | \$ 1,964,537  | \$ 642,441    | \$ 1,476,078  | \$ 1,137,865  | \$ 980,654    | \$ 1,526,078  | \$ 1,603,194  | \$ 903,538     | \$ 1,476,078  | \$ 1,448,514  | \$ 931,102      | \$ 1,476,078  | \$ 1,448,540  | \$ 958,640      | \$ 1,476,078  | \$ 1,268,240  | \$ 1,666,478    | \$ 1,476,078  | \$ 1,268,240  |  |  |
| 2081                  | Police District                         | \$ 3,636,816  | \$ 261,407      | \$ 11,372,223 | \$ 11,965,300 | \$ 2,782,699  | \$ 10,012,223 | \$ 13,406,246 | \$ (811,330)  | \$ 10,012,223 | \$ 14,692,017 | \$ (5,472,124) | \$ 10,051,223 | \$ 14,984,228 | \$ (10,405,129) | \$ 10,067,723 | \$ 15,183,944 | \$ (15,521,350) | \$ 10,012,223 | \$ 15,107,137 | \$ (20,616,264) | \$ 10,012,223 | \$ 15,107,137 |  |  |
| 2111                  | Fire District                           | \$ 10,677,049 | \$ 307,401      | \$ 14,472,418 | \$ 17,649,523 | \$ 7,192,543  | \$ 14,472,418 | \$ 16,793,139 | \$ 4,871,822  | \$ 14,472,418 | \$ 17,649,518 | \$ 1,694,322   | \$ 14,510,418 | \$ 17,555,119 | \$ (1,350,379)  | \$ 14,495,418 | \$ 18,221,086 | \$ (5,076,047)  | \$ 14,472,418 | \$ 18,297,857 | \$ (8,901,486)  | \$ 14,472,418 | \$ 18,297,857 |  |  |
| 2181                  | Zoning                                  | \$ 405,001    | \$ 27,284       | \$ 524,881    | \$ 550,765    | \$ 151,833    | \$ 155,000    | \$ 441,301    | \$ (134,468)  | \$ 155,000    | \$ 478,094    | \$ (457,502)   | \$ 155,000    | \$ 485,933    | \$ (788,435)    | \$ 155,000    | \$ 501,183    | \$ (1,134,818)  | \$ 155,000    | \$ 511,683    | \$ (1,491,301)  | \$ 155,000    | \$ 511,683    |  |  |
| 2231                  | Permissive Motor Veh License            | \$ 917,838    | \$ 216,734      | \$ 574,200    | \$ 1,048,360  | \$ 246,943    | \$ 574,200    | \$ 589,144    | \$ 251,999    | \$ 574,200    | \$ 573,565    | \$ 252,834     | \$ 574,200    | \$ 467,009    | \$ 339,825      | \$ 574,200    | \$ 399,759    | \$ 514,286      | \$ 574,200    | \$ 589,144    | \$ 499,322      | \$ 514,286    | \$ 574,200    |  |  |
| 2261                  | Law Enforcement Trust                   | \$ 114,499    | \$ 6,185        | \$ 102,000    | \$ 90,000     | \$ 120,214    | \$ 102,000    | \$ 92,500     | \$ 129,714    | \$ 102,000    | \$ 82,500     | \$ 149,214     | \$ 102,000    | \$ 82,500     | \$ 168,714      | \$ 102,000    | \$ 82,500     | \$ 188,214      | \$ 102,000    | \$ 92,500     | \$ 197,714      | \$ 102,000    | \$ 92,500     |  |  |
| 2271                  | Enforcement & Ed                        | \$ 10,157     | \$ 2,765        | \$ 1,500      | \$ 4,000      | \$ 4,892      | \$ 1,500      | \$ 2,000      | \$ 4,392      | \$ 1,500      | \$ 2,000      | \$ 3,892       | \$ 1,500      | \$ 2,000      | \$ 3,392        | \$ 1,500      | \$ 2,000      | \$ 2,892        | \$ 1,500      | \$ 2,000      | \$ 2,392        | \$ 1,500      | \$ 2,000      |  |  |
| 2273                  | Coronavirus Relief - State              | -             | -               | -             | -             | -             | -             | -             | -             | -             | -             | -              | -             | -             | -               | -             | -             | -               | -             | -             | -               | -             | -             |  |  |
| 2274                  | Coronavirus Relief - County             | -             | -               | -             | -             | -             | -             | -             | -             | -             | -             | -              | -             | -             | -               | -             | -             | -               | -             | -             | -               | -             | -             |  |  |
| 2274                  | American Rescue Plan                    | \$ 382,799    | \$ 14,084       | -             | \$ 368,714    | \$ 1          | -             | -             | \$ 1          | -             | -             | \$ 1           | -             | -             | \$ 1            | -             | -             | \$ 1            | -             | -             | \$ 1            | -             | -             |  |  |
| 2281                  | Amulance & EMS                          | \$ 3,260,543  | \$ 98,265       | \$ 1,585,000  | \$ 1,467,034  | \$ 3,320,244  | \$ 1,785,000  | \$ 1,446,868  | \$ 3,658,376  | \$ 285,000    | \$ 1,314,422  | \$ 2,628,954   | \$ 1,785,000  | \$ 1,527,199  | \$ 2,886,755    | \$ 1,785,000  | \$ 1,377,113  | \$ 3,294,642    | \$ 1,585,000  | \$ 1,645,762  | \$ 3,233,880    | \$ 1,585,000  | \$ 1,645,762  |  |  |
| 2401                  | Special Assessment - Lighting Districts | \$ 254,036    | \$ 21,357       | \$ 151,000    | \$ 167,360    | \$ 216,319    | \$ 151,000    | \$ 167,360    | \$ 199,959    | \$ 151,000    | \$ 167,360    | \$ 183,599     | \$ 151,000    | \$ 167,360    | \$ 167,239      | \$ 151,000    | \$ 167,360    | \$ 150,879      | \$ 151,000    | \$ 167,360    | \$ 134,519      | \$ 151,000    | \$ 167,360    |  |  |
| 4002                  | CDBG Sidewalk Assessments               | \$ 397        | -               | \$ 530,000    | \$ 30,000     | \$ 397        | \$ 30,000     | \$ 30,000     | \$ 30,000     | \$ 30,000     | \$ 30,000     | \$ 397         | \$ 30,000     | \$ 30,000     | \$ 397          | \$ 30,000     | \$ 30,000     | \$ 397          | \$ 30,000     | \$ 30,000     | \$ 397          | \$ 30,000     | \$ 30,000     |  |  |
| 2001                  | TF - Kroger                             | \$ 275,225    | -               | \$ 328,852    | \$ 604,000    | \$ 77         | \$ 328,852    | \$ 326,500    | \$ 3,429      | \$ 328,852    | \$ 326,500    | \$ 4,781       | \$ 328,852    | \$ 326,500    | \$ 7,133        | \$ 328,852    | \$ 326,500    | \$ 9,485        | \$ 328,852    | \$ 326,500    | \$ 11,837       | \$ 328,852    | \$ 326,500    |  |  |
| 2002                  | Recycling Incentive                     | \$ 164,310    | \$ 340          | \$ 45,000     | \$ 122,790    | \$ 86,180     | \$ 45,000     | \$ 112,475    | \$ 88,705     | \$ 45,000     | \$ 113,049    | \$ (49,344)    | \$ 45,000     | \$ 109,691    | \$ (114,085)    | \$ 45,000     | \$ 109,691    | \$ (178,726)    | \$ 45,000     | \$ 109,691    | \$ (243,417)    | \$ 45,000     | \$ 109,691    |  |  |
| 2903                  | TF - Colerain Towne Center              | \$ 1,571,523  | \$ 477,042      | \$ 480,000    | \$ 1,550,000  | \$ 24,481     | \$ 480,000    | \$ 211,500    | \$ 292,981    | \$ 480,000    | \$ 406,500    | \$ 562,481     | \$ 480,000    | \$ 406,500    | \$ 635,981      | \$ 480,000    | \$ 384,500    | \$ 731,481      | \$ 480,000    | \$ 211,500    | \$ 999,981      | \$ 480,000    | \$ 211,500    |  |  |
| 2904                  | TF - Duke                               | \$ 128,114    | \$ 41,417       | \$ 143,000    | \$ 149,000    | \$ 80,697     | \$ 143,000    | \$ 103,000    | \$ 120,697    | \$ 143,000    | \$ 103,000    | \$ 160,697     | \$ 143,000    | \$ 103,000    | \$ 200,697      | \$ 143,000    | \$ 103,000    | \$ 240,697      | \$ 143,000    | \$ 103,000    | \$ 280,697      | \$ 143,000    | \$ 103,000    |  |  |
| 2905                  | TF - Northridge                         | \$ 942        | -               | \$ 2,000      | \$ 2,000      | \$ 942        | \$ 46,000     | \$ 45,000     | \$ 1,942      | \$ 26,000     | \$ 26,000     | \$ 1,942       | \$ 26,000     | \$ 26,000     | \$ 1,942        | \$ 26,000     | \$ 26,000     | \$ 1,942        | \$ 26,000     | \$ 26,000     | \$ 1,942        | \$ 26,000     | \$ 26,000     |  |  |
| 2906                  | Sidewalk Walker                         | \$ 202,143    | \$ 137,693      | -             | \$ 30,000     | \$ 34,450     | -             | -             | \$ 34,450     | -             | -             | \$ 34,450      | -             | -             | \$ 34,450       | -             | -             | \$ 34,450       | -             | -             | \$ 34,450       | -             | -             |  |  |
| 2907                  | TF - Dunlap Grove                       | -             | -               | \$ 76,000     | \$ 76,000     | -             | -             | -             | -             | -             | -             | -              | -             | -             | -               | -             | -             | -               | -             | -             | -               | -             | -             |  |  |
| 2908                  | CDBG Com Dev Back Grant                 | \$ 10,000     | -               | \$ 120,000    | \$ 92,504     | \$ 37,496     | \$ 100,000    | \$ 100,000    | \$ 37,496     | \$ 100,000    | \$ 100,000    | \$ 37,496      | \$ 105,000    | \$ 105,000    | \$ 37,496       | \$ 105,000    | \$ 105,000    | \$ 37,496       | \$ 105,000    | \$ 100,000    | \$ 37,496       | \$ 105,000    | \$ 100,000    |  |  |
| 2909                  | Opaid Settlement Fund                   | \$ 66,284     | -               | \$ 50,000     | -             | \$ 116,284    | \$ 50,000     | \$ 50,000     | \$ 116,284    | \$ 50,000     | \$ 50,000     | \$ 166,284     | \$ 50,000     | \$ 50,000     | \$ 216,284      | \$ 50,000     | \$ 50,000     | \$ 266,284      | \$ 50,000     | \$ 50,000     | \$ 316,284      | \$ 50,000     | \$ 50,000     |  |  |
| 2910                  | TF - Zilig                              | -             | -               | \$ 1,000      | \$ 1,000      | -             | -             | -             | -             | -             | -             | -              | -             | -             | -               | -             | -             | -               | -             | -             | -               | -             | -             |  |  |
| 2911                  | Parks & Services                        | \$ 439,993    | \$ 75,418       | \$ 1,343,437  | \$ 1,540,992  | \$ 167,020    | \$ 65,000     | \$ 1,166,472  | \$ (994,452)  | \$ 65,000     | \$ 1,195,693  | \$ (2,065,055) | \$ 71,900     | \$ 1,235,561  | \$ (3,228,716)  | \$ 71,900     | \$ 1,233,811  | \$ (4,390,627)  | \$ 65,000     | \$ 1,312,661  | \$ (5,638,288)  | \$ 65,000     | \$ 1,312,661  |  |  |
| 2912                  | Community Center                        | \$ 205,858    | \$ 32,985       | \$ 278,269    | \$ 316,735    | \$ 134,407    | \$ 35,040     | \$ 318,399    | \$ (148,952)  | \$ 35,040     | \$ 317,520    | \$ (431,423)   | \$ 35,040     | \$ 315,332    | \$ (711,724)    | \$ 35,040     | \$ 315,407    | \$ (992,091)    | \$ 35,040     | \$ 311,522    | \$ (1,258,573)  | \$ 35,040     | \$ 311,522    |  |  |
| 2913                  | TF - Abbeytown                          | \$ 523        | -               | \$ 3,900      | \$ 3,900      | \$ 523        | \$ 5,900      | \$ 5,800      | \$ 623        | \$ 5,900      | \$ 5,800      | \$ 723         | \$ 5,900      | \$ 5,800      | \$ 823          | \$ 5,900      | \$ 5,800      | \$ 923          | \$ 5,899      | \$ 5,800      | \$ 1,023        | \$ 5,899      | \$ 5,800      |  |  |
| 2914                  | TF - Hunter's Ridge                     | \$ 24,273     | -               | \$ 63,500     | \$ 63,500     | \$ 24,273     | \$ 63,500     | \$ 67,000     | \$ 20,773     | \$ 63,500     | \$ 67,000     | \$ 13,773      | \$ 63,500     | \$ 67,000     | \$ 13,773       | \$ 63,500     | \$ 67,000     | \$ 10,273       | \$ 63,500     | \$ 67,000     | \$ 6,773        | \$ 63,500     | \$ 67,000     |  |  |
| 2915                  | TF - Lake Gloria                        | \$ 9,866      | -               | \$ 32,250     | \$ 32,250     | \$ 9,866      | \$ 32,250     | \$ 34,500     | \$ 6,366      | \$ 32,250     | \$ 34,500     | \$ 5,366       | \$ 32,250     | \$ 34,500     | \$ 3,136        | \$ 32,250     | \$ 34,500     | \$ 866          | \$ 32,250     | \$ 34,500     | \$ 3,636        | \$ 32,250     | \$ 34,500     |  |  |
| 2916                  | TF - Crowley Meadows                    | \$ 197        | -               | \$ 3,000      | \$ 3,000      | \$ 197        | \$ 5,000      | \$ 5,000      | \$ 197        | \$ 5,000      | \$ 5,000      | \$ 197         | \$ 5,000      | \$ 5,000      | \$ 197          | \$ 5,000      | \$ 5,000      | \$ 197          | \$ 5,000      | \$ 5,000      | \$ 197          | \$ 5,000      | \$ 5,000      |  |  |
| 2917                  | TF - Copper Creek                       | \$ 15,254     | -               | \$ 7,600      | \$ 3,000      | \$ 19,854     | \$ 7,600      | \$ 5,000      | \$ 22,454     | \$ 7,600      | \$ 5,000      | \$ 25,054      | \$ 7,600      | \$ 5,000      | \$ 27,654       | \$ 7,600      | \$ 5,000      | \$ 30,254       | \$ 7,600      | \$ 5,000      | \$ 32,854       | \$ 7,600      | \$ 5,000      |  |  |
| 2918                  | TF - Pottinger                          | -             | -               | -             | -             | -             | -             | -             | -             | -             | -             | -              | -             | -             | -               | -             | -             | -               | -             | -             | -               | -             | -             |  |  |
| Total                 |                                         | \$ 25,206,323 | \$ 2,376,531    | \$ 33,788,858 | \$ 40,779,813 | \$ 15,838,837 | \$ 30,964,311 | \$ 37,121,922 | \$ 9,681,226  | \$ 29,433,311 | \$ 30,547,813 | \$ (433,276)   | \$ 31,113,211 | \$ 40,153,570 | \$ (9,473,695)  | \$ 30,954,711 | \$ 40,797,518 | \$ (19,316,442) | \$ 30,744,311 | \$ 40,615,681 | \$ (29,187,612) | \$ 30,744,311 | \$ 40,615,681 |  |  |
| Debt Service Funds    |                                         |               |                 |               |               |               |               |               |               |               |               |                |               |               |                 |               |               |                 |               |               |                 |               |               |  |  |
| 3101                  | General Bond Note Retirement            | \$ 30,282     | \$ -            | \$ 1,176,925  | \$ 1,181,425  | \$ 25,782     | \$ 1,180,000  | \$ 1,207,174  | \$ (1,392)    | \$ 1,185,000  | \$ 1,178,175  | \$ 5,433       | \$ 1,189,999  | \$ 1,168,675  | \$ 26,757       | \$ 1,180,000  | \$ 1,158,675  | \$ 48,082       | \$ 1,180,000  | \$ 1,177,174  | \$ 50,908       | \$ 48,082     | \$ 1,180,000  |  |  |
| 3102                  | Bond Retirement Parks                   | \$ 0          | -               | -             | -             | \$ 0          | -             | -             | \$ 0          | -             | -             | \$ 0           | -             | -             | \$ 0            | -             | -             | \$ 0            | -             | -             | \$ 0            | -             | -             |  |  |
| 3103                  | Bond Retirement PW                      | -             | -               | -             | -             | -             | -             | -             | -             | -             | -             | -              | -             | -             | -               | -             | -             | -               | -             | -             | -               | -             | -             |  |  |
| 3104                  | Gen Bond Retire-CLJ                     | -             | -               | -             | -             | -             | -             | -             | -             | -             | -             | -              | -             | -             | -               | -             | -             | -               | -             | -             | -               | -             | -             |  |  |
| 3105                  | Bond Retirement St. Scape               | -             |                 |               |               |               |               |               |               |               |               |                |               |               |                 |               |               |                 |               |               |                 |               |               |  |  |

# General Fund Subsidies Needed

|                                              |            |         |            |            |           |            |            |             |
|----------------------------------------------|------------|---------|------------|------------|-----------|------------|------------|-------------|
| 2031 Road & Bridge                           | 1,429,883  | 298,983 | 1,476,078  | 1,964,537  | 642,441   | 1,476,078  | 1,137,865  | 980,654     |
| 2081 Police District                         | 3,636,816  | 261,047 | 11,372,223 | 11,965,300 | 2,782,693 | 10,012,223 | 13,606,246 | (811,330)   |
| 2111 Fire District                           | 10,677,049 | 307,401 | 14,472,418 | 17,649,523 | 7,192,543 | 14,472,418 | 16,793,139 | (2,320,721) |
| 2181 Zoning                                  | 405,001    | 27,284  | 324,881    | 550,765    | 151,833   | 155,000    | 441,301    | (134,468)   |
| 2231 Permissive Motor Veh License            | 937,838    | 216,734 | 574,200    | 1,048,360  | 246,943   | 574,200    | 589,144    | 231,999     |
| 2261 Law Enforcement Trust                   | 114,499    | 6,285   | 102,000    | 90,000     | 120,214   | 102,000    | 92,500     | 129,714     |
| 2271 Enforcement & Ed                        | 10,157     | 2,765   | 1,500      | 4,000      | 4,892     | 1,500      | 2,000      | 4,392       |
| 2272 Coronavirus Relief - State              | -          | -       | -          | -          | -         | -          | -          | -           |
| 2273 Coronavirus Relief - County             | -          | -       | -          | -          | -         | -          | -          | -           |
| 2274 American Rescue Plan                    | 382,799    | 14,084  | -          | 368,714    | 1         | -          | -          | 1           |
| 2281 Ambulance & EMS                         | 3,260,543  | 58,265  | 1,585,000  | 1,467,034  | 3,320,244 | 1,785,000  | 1,446,868  | 3,658,376   |
| 2401 Special Assessment - Lighting Districts | 254,036    | 21,357  | 151,000    | 167,360    | 216,319   | 151,000    | 167,360    | 199,959     |
| 2402 CDBG Sidewalk Assessments               | 397        | -       | \$30,000   | 30,000     | 397       | 30,000     | 30,000     | 397         |
| 2901 TIF - Kroger                            | 275,225    | -       | 328,852    | 604,000    | 77        | 328,852    | 326,500    | 2,429       |
| 2902 Recycling Incentive                     | 164,310    | 340     | 45,000     | 122,790    | 86,180    | 45,000     | 112,475    | 18,705      |
| 2903 TIF - Colerain Towne Center             | 1,571,523  | 477,042 | 480,000    | 1,550,000  | 24,481    | 480,000    | 211,500    | 292,981     |
| 2904 TIF - Duke                              | 128,114    | 41,417  | 143,000    | 149,000    | 80,697    | 143,000    | 103,000    | 120,697     |
| 2905 TIF - Northridge                        | 942        | -       | 2,000      | 2,000      | 942       | 46,000     | 45,000     | 1,942       |
| 2906 Sidewalk Waiver                         | 202,143    | 137,693 | -          | 30,000     | 34,450    | -          | -          | 34,450      |
| 2907 TIF - Dunlap Grove                      | -          | -       | 76,000     | 76,000     | -         | -          | -          | -           |
| 2908 CDBG Com Dev Block Grant                | 10,000     | -       | 120,000    | 92,504     | 37,496    | 100,000    | 100,000    | 37,496      |
| 2909 Opioid Settlement Fund                  | 66,284     | -       | 50,000     | -          | 116,284   | 50,000     | 50,000     | 116,284     |
| 2910 TIF - Zillig                            | -          | -       | 1,000      | 1,000      | -         | -          | -          | -           |
| 2911 Parks & Services                        | 439,993    | 75,418  | 1,343,437  | 1,540,992  | 167,020   | 65,000     | 1,166,472  | (934,452)   |
| 2912 Community Center                        | 205,858    | 32,985  | 278,269    | 316,735    | 134,407   | 35,040     | 318,399    | (148,952)   |
| 2913 TIF - Abbeville                         | 500        | -       | 2,000      | 2,000      | 500       | 5,000      | 5,000      | 500         |

Includes reduction in police staffing by 15 positions. Does not include any changes to zoning, parks, or community center.

|                                              |            |            |           |            |            |             |            |            |              |            |            |              |            |            |              |
|----------------------------------------------|------------|------------|-----------|------------|------------|-------------|------------|------------|--------------|------------|------------|--------------|------------|------------|--------------|
| 2081 Police District                         | 10,012,223 | 13,606,246 | (811,330) | 10,031,223 | 14,692,017 | (5,472,124) | 10,051,223 | 14,984,228 | (10,405,129) | 10,067,723 | 15,183,944 | (15,521,350) | 10,012,223 | 15,107,137 | (20,616,264) |
| 2111 Fire District                           | 14,472,418 | 16,793,139 | 4,871,822 | 14,472,418 | 17,649,918 | 1,694,322   | 14,510,418 | 17,555,119 | (1,350,379)  | 14,495,418 | 18,221,086 | (5,076,047)  | 14,472,418 | 18,297,857 | (8,901,486)  |
| 2181 Zoning                                  | 155,000    | 441,301    | (134,468) | 155,000    | 478,034    | (457,502)   | 155,000    | 485,933    | (788,435)    | 155,000    | 501,183    | (1,134,618)  | 155,000    | 511,683    | (1,491,301)  |
| 2251 Permissive Motor Vehicle                | 21,620     | 20,244     | (1,376)   | 21,620     | 21,262     | (358)       | 21,620     | 20,663     | (957)        | 21,620     | 20,199     | (1,421)      | 21,620     | 20,244     | (1,376)      |
| 2261 Law Enforcement Trust                   | 102,000    | 92,500     | 129,714   | 102,000    | 82,500     | 149,214     | 102,000    | 82,500     | 168,714      | 102,000    | 82,500     | 188,214      | 102,000    | 92,500     | 197,714      |
| 2271 Enforcement & Ed                        | 1,500      | 2,000      | 4,392     | 1,500      | 2,000      | 3,892       | 1,500      | 2,000      | 3,392        | 1,500      | 2,000      | 2,892        | 1,500      | 2,000      | 2,392        |
| 2272 Coronavirus Relief - State              | -          | -          | -         | -          | -          | -           | -          | -          | -            | -          | -          | -            | -          | -          | -            |
| 2273 Coronavirus Relief - County             | -          | -          | -         | -          | -          | -           | -          | -          | -            | -          | -          | -            | -          | -          | -            |
| 2274 American Rescue Plan                    | -          | -          | 1         | -          | -          | 1           | -          | -          | 1            | -          | -          | 1            | -          | -          | 1            |
| 2281 Ambulance & EMS                         | 1,785,000  | 1,446,868  | 3,658,376 | 285,000    | 1,314,422  | 2,628,954   | 1,785,000  | 1,527,199  | 2,886,755    | 1,785,000  | 1,377,113  | 3,294,642    | 1,585,000  | 1,645,762  | 3,233,880    |
| 2401 Special Assessment - Lighting Districts | 151,000    | 167,360    | 199,959   | 151,000    | 167,360    | 183,599     | 151,000    | 167,360    | 167,239      | 151,000    | 167,360    | 150,879      | 151,000    | 167,360    | 134,519      |
| 2402 CDBG Sidewalk Assessments               | 30,000     | 30,000     | 397       | 30,000     | 30,000     | 397         | 30,000     | 30,000     | 397          | 30,000     | 30,000     | 397          | 30,000     | 30,000     | 397          |
| 2901 TIF - Kroger                            | 328,852    | 326,500    | 2,429     | 328,852    | 326,500    | 4,781       | 328,852    | 326,500    | 7,133        | 328,852    | 326,500    | 9,485        | 328,852    | 326,500    | 11,837       |
| 2902 Recycling Incentive                     | 45,000     | 112,475    | 18,705    | 45,000     | 113,049    | (49,344)    | 45,000     | 109,691    | (114,035)    | 45,000     | 109,691    | (178,726)    | 45,000     | 109,691    | (243,417)    |
| 2903 TIF - Colerain Towne Center             | 480,000    | 211,500    | 292,981   | 480,000    | 210,500    | 562,481     | 480,000    | 406,500    | 635,981      | 480,000    | 384,500    | 731,481      | 480,000    | 211,500    | 999,981      |
| 2904 TIF - Duke                              | 143,000    | 103,000    | 120,697   | 143,000    | 103,000    | 160,697     | 143,000    | 103,000    | 200,697      | 143,000    | 103,000    | 240,697      | 143,000    | 103,000    | 280,697      |
| 2905 TIF - Northridge                        | 46,000     | 45,000     | 1,942     | 26,000     | 26,000     | 1,942       | 26,000     | 26,000     | 1,942        | 26,000     | 26,000     | 1,942        | 26,000     | 26,000     | 1,942        |
| 2906 Sidewalk Waiver                         | -          | -          | 34,450    | -          | -          | 34,450      | -          | -          | 34,450       | -          | -          | 34,450       | -          | -          | 34,450       |
| 2907 TIF - Dunlap Grove                      | -          | -          | -         | -          | -          | -           | -          | -          | -            | -          | -          | -            | -          | -          | -            |
| 2908 CDBG Com Dev Block Grant                | 100,000    | 100,000    | 37,496    | 100,000    | 100,000    | 37,496      | 105,000    | 105,000    | 37,496       | 105,000    | 105,000    | 37,496       | 100,000    | 100,000    | 37,496       |
| 2909 Opioid Settlement Fund                  | 50,000     | 50,000     | 116,284   | 50,000     | -          | 166,284     | 50,000     | -          | 216,284      | 50,000     | -          | 266,284      | 50,000     | -          | 316,284      |
| 2911 Parks & Services                        | 65,000     | 1,166,472  | (934,452) | 65,000     | 1,195,603  | (2,065,055) | 71,900     | 1,235,561  | (3,228,716)  | 71,900     | 1,233,811  | (4,390,627)  | 65,000     | 1,312,661  | (5,638,288)  |
| 2912 Community Center                        | 35,040     | 318,399    | (148,952) | 35,040     | 317,520    | (431,432)   | 35,040     | 315,332    | (711,724)    | 35,040     | 315,407    | (992,091)    | 35,040     | 311,522    | (1,268,573)  |

# General Fund Subsidy Need Five Year Plan (2025-2029)

| Fund | Name             | Average Annual General<br>Fund Subsidy Need for FY<br>2025-2029 |
|------|------------------|-----------------------------------------------------------------|
| 2081 | Police District  | (4,123,253)                                                     |
| 2111 | Fire District    | (1,780,297)                                                     |
| 2181 | Zoning           | (298,260)                                                       |
| 2911 | Parks            | (1,127,658)                                                     |
| 2912 | Community Center | (253,715)                                                       |
|      | <b>TOTAL</b>     | <b>(7,583,183)</b>                                              |

The General Fund is projected to have around \$2M annually to allocate toward these initiatives/programmatic areas from 2025-2029



# Budget Surplus/Deficits over 5 Year Period

- Zoning
- Parks
- Community Center
- Police
- Recycling Incentive – negative in 2026, will likely have to push into another fund
- Fire – negative in 2027, while early, a five year levy likely needs to generate \$4-5M per year





# Options to Balance

## New Revenue – Property Tax Increases

- Likely need 3-5 mill for Fire for five years from 2027 to 2031 (levy would be required in fall of 2026)
- Likely need a similar levy for Police to fix funding gap as it currently exists
- Replace existing tax levies for police and fire with new levies at same millage
- Could explore other fees, such as a charge for vehicular access to parks, increased zoning fees, increased fees for shelter rentals, etc.
- Analysis and discussion on TIFs on later slide – Growth of \$275,000 in revenue with existing capital plan; growth of \$650,000 if all capital removed from plan

## Cuts to Programs:

- Cuts to senior center: Could save up to \$250,000 annually; was previously done in mid-2010s
- Eliminate local zoning: Could save up to \$200,000 annually; removes local control on zoning
- Eliminate recreational activities and stop maintaining parks; Could save up to \$1,100,000 annually
- Cut Road Program Funding: Could save up to \$1,100,000 annually
- Cuts to public safety: Bulk of the Township's budget

# Draft Multi-Year TIF Plan

| PROJECTS BY YEAR             | 2023             | 2024             | 2025             | 2026             | 2027             | 2028             | 2029             | 2030             | 2031             | 2032             | 2033             | 2034             |
|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| <b>UNRESTRICTED</b>          | <b>2023</b>      | <b>2024</b>      | <b>2025</b>      | <b>2026</b>      | <b>2027</b>      | <b>2028</b>      | <b>2029</b>      | <b>2030</b>      | <b>2031</b>      | <b>2032</b>      | <b>2033</b>      | <b>2034</b>      |
| Ending Cash Balance by TIF   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| DUKE                         | 128,114          | 143,318          | 158,521          | 173,725          | 188,929          | 204,133          | 269,337          | 334,540          | 399,744          | 464,948          | 530,152          | 595,356          |
| NORTHRIDGE                   | 942              | -                | 9,544            | 43,326           | 101,346          | 195,723          | 290,100          | 384,478          | 278,855          | 298,232          | 42,610           | 236,987          |
| ZILLIG                       | -                | 440              | 18,480           | 36,520           | 54,560           | 72,600           | 90,640           | 108,680          | 126,720          | 144,760          | 162,800          | 180,840          |
| HUNTERS RIDGE                | 24,273           | 48,373           | 97,753           | 180,051          | 295,269          | 43,406           | 191,543          | 339,680          | 487,817          | 185,954          | 334,091          | 482,228          |
| COPPER CREEK                 | 15,264           | 19,762           | 59,286           | 118,572          | 197,620          | 296,430          | 317,156          | 341,256          | 365,356          | 389,456          | 413,556          | 437,656          |
| DUNLAP GROVE                 | -                | 17,352           | 140,210          | 453              | 123,311          | 46,169           | 169,027          | 291,885          | 414,743          | 537,601          | 660,458          | -                |
| ABBETOWN                     | 523              | 82,702           | 129,462          | 216,222          | 302,982          | 417,351          | 561,817          | 736,381          | 941,041          | 1,145,702        | 350,362          | 555,023          |
| CROSLEY MEADOWS              | 197              | 87,921           | 175,645          | 263,369          | 351,093          | 454,793          | 587,298          | 248,608          | 409,918          | 571,229          | 232,539          | 393,850          |
| LAKE GLORIA                  | 9,886            | 18,080           | 173,594          | 329,108          | 484,623          | 640,137          | 795,652          | 951,166          | 1,106,680        | 1,262,195        | 417,709          | 573,224          |
| POTTINGER                    | -                | 33,667           | 101,000          | 202,000          | 303,000          | 404,000          | 505,000          | 606,000          | 707,000          | 808,000          | 909,000          | 1,010,000        |
| <b>SUBTOTAL UNRESTRICTED</b> | <b>179,199</b>   | <b>417,948</b>   | <b>962,495</b>   | <b>1,361,346</b> | <b>2,099,732</b> | <b>2,370,741</b> | <b>3,272,569</b> | <b>3,736,673</b> | <b>4,530,875</b> | <b>5,000,076</b> | <b>3,144,278</b> | <b>3,455,163</b> |
| <b>RESTRICTED</b>            | <b>2023</b>      | <b>2024</b>      | <b>2025</b>      | <b>2026</b>      | <b>2027</b>      | <b>2028</b>      | <b>2029</b>      | <b>2030</b>      | <b>2031</b>      | <b>2032</b>      | <b>2033</b>      | <b>2034</b>      |
| Ending Cash Balance by TIF   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| TOWNE CENTER                 | 1,571,523        | 1,852,781        | 2,132,781        | 2,412,781        | 2,692,781        | 2,972,781        | 3,252,781        | 3,532,781        | 3,812,781        | 4,092,781        | 4,372,781        | 4,652,781        |
| KROGER                       | 275,225          | 275,225          | 275,225          | 275,225          | 275,225          | 275,225          | 275,225          | 275,225          | 275,225          | 275,225          | 275,225          | 275,225          |
| <b>SUBTOTAL RESTRICTED</b>   | <b>1,846,748</b> | <b>2,128,006</b> | <b>2,408,006</b> | <b>2,688,006</b> | <b>2,968,006</b> | <b>3,248,006</b> | <b>3,528,006</b> | <b>3,808,006</b> | <b>4,088,006</b> | <b>4,368,006</b> | <b>4,648,006</b> | <b>4,928,006</b> |
| <b>TOTAL BALANCE</b>         | <b>2,025,947</b> | <b>2,545,954</b> | <b>3,370,501</b> | <b>4,049,352</b> | <b>5,067,738</b> | <b>5,618,748</b> | <b>6,800,575</b> | <b>7,544,680</b> | <b>8,618,881</b> | <b>9,368,083</b> | <b>7,792,284</b> | <b>8,383,169</b> |

## Changes from Original TIF Plan

- Original TIF plan primarily focused on ensuring dollars were available to perform capex in new neighborhoods by year 7-10 due to issues with the subdivision regulations as established by Hamilton County.
- Staff is prioritizing “unlocking” Rumpke TIF proceeds in 2025.
- (Could offset Fire Bonds for stations by \$300,000 per year.)
- Pottinger TIF Added
- Zillig TIF Updated based on construction

# Next Steps/Direction

- Staff seeks direction on priorities to finalize a tax budget
- Public Hearing on Tax Budget on July 9, 2024
- Adoption of Tax Budget on July 9, 2024
- Conversation on cuts, revenues in lieu of cuts, and Legislative Priorities on July 23, 2024
- TIF Plan Adoption in August, based on updated priorities
- Budget Development in October
- Budget Adoption in December

# ADMINISTRATION

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Department: Administration

Department Director: Jeff Weckbach, Township Administrator

Strategic Plan Goal: Strategic Goal #1: Chart a Pathway to Long-Term Financial Stability

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## Discussion - 2025 Tax Budget, TIF Plan, and Financial Priorities

Staff seeks direction on this issue.

### Rationale:

As follow up to the presentation provided by staff, this agenda item will allow for Board discussion on the tax budget and preliminary feedback on financial priorities for 2025 and future years.